## **Proposed 2014-2015 Corporate Performance Indicators**

#### **ADULT SOCIAL CARE**

| Succ     | ess Indicator   | Corporate Plan Area           | 2014/15 Priority for Action                         |  |  |
|----------|---|-------------------------------|---|--|--|
| Safe     | Safeguarding  |                               |   |  |  |
| 1        | Number of safeguarding alerts (graph trend)   | A Safety Net                  | Adult Safeguarding                                  |  |  |
| Care     | Home Placements   |                               |   |  |  |
| 2        | Reduce the number of older people permanently placed in a care home and funded by the local authority (Better Care Fund Metric) (graph) | Thriving People & Communities | Joint Working and Pooled Funding (Better Care Fund) |  |  |
| 3        | Increase the number of older people supported in the community with a personal budget for long term care                                | Thriving People & Communities | Community Information Networks                      |  |  |
| 4        | Increase the number of Extra Care Housing units provided  | Thriving People & Communities | Housing options for older people                    |  |  |
| Pers     | onalisation   |                               |   |  |  |
| 5        | Maintain the high level of eligible people on Self-Directed Support   |                               | Community Information                               |  |  |
| 6        | Increase the proportion of people using social care who receive a direct payment  | Thriving People & Communities | Networks  |  |  |
| 7        | Maintain the high proportion of service users who have had a review in the last 12 months   |                               | Networks  |  |  |
| Reak     | lement Service  |                               |   |  |  |
| 8        | No one will wait more than 5 days for their reablement service to start   | A Safety Net                  | Adult Safeguarding                                  |  |  |
| 9        | Over 10 people per day will access reablement   | Thriving People & Communities | Community Information<br>Networks                   |  |  |
| Dela     | yed transfers of Care   |                               |   |  |  |
| 10       | Reduce delayed transfers that are the responsibility of social care (Better Care Fund Metric)   | Thriving People & Communities | Joint Working and Pooled                            |  |  |
| 11       | Reduce delayed transfers that are the responsibility of both social care and both (social care & health) (Better Care Fund Metric)      | Trinving reopie & Communities | Funding (Better Care Fund)                          |  |  |
| Wait     | ng lists  |                               |   |  |  |
| 12       | Reduce the number of people not receiving a service who are waiting for more than 28 days for an assessment (graph)                     | A Safety Net                  | Adult Safeguarding                                  |  |  |
| 13       | Reduce the average time for an agency to start care from referral to start for packages in the community                                | ]                             |   |  |  |
| Care     | Carers Services   |                               |   |  |  |
| 14<br>15 | Increase the number of carers known and supported Increase the number of carers accessing emergency support                             | Thriving People & Communities | Community Information<br>Networks                   |  |  |
| Prov     | iding information to all  |                               |   |  |  |
| 16       | Information and advice measures to be developed over the course of the year   | Thriving People & Communities | Community Information<br>Networks                   |  |  |

#### **CHILDREN EDUCATION & FAMILIES**

| Succ  | cess Indicator   | Corporate Plan Area | 2014/15 Priority for Action          |
|-------|--|---------------------|--------------------------------------|
| Keep  | oing Children Safe   |                     |                                      |
| 1     | Number of referrals to children's social care – broken down by referring agency (graph)                                      |                     | Multi Agency Children's              |
| 2     | No child protection plan cases without an allocated social worker  |                     | Safeguarding                         |
| 3     | No looked after children cases without an allocated social worker  |                     | Corporate Parenting                  |
| 4     | At least 98% of child protection reviews completed on time   |                     | Multi Agency Children's              |
| 5     | 90% of visits to children on child protection plans completed in line with the plan and within the Council's 28 day standard |                     | Safeguarding                         |
| 6     | 90% of visits to looked after children completed in line with the plan   | A Safety Net        | Corporate Parenting                  |
| 7     | Number of children who go missing from home on two or more occasions (subject to health and wellbeing board consultation)    |                     | Multi Agency Children's Safeguarding |
| 8     | Number of children adopted as a percentage of all children who ceased to be looked after (graph)                             |                     | Corporate Parenting                  |
| 9     | No more than 50 children placed out of county and not in neighbouring authorities  |                     | Corporate Parenting                  |
| 10    | Number of intentionally homeless young people  |                     | Multi Agency Children's Safeguarding |
| Raisi | ing Attainment   |                     |                                      |
| 11a   | % of children attending primary schools judged good or outstanding by OFSTED   |                     |                                      |
| 11b   | % of children attending secondary schools judged good or outstanding by OFSTED   |                     |                                      |
| 11c   | % of children attending special schools judged good or outstanding by OFSTED   | Thriving Economy    | Skills                               |
| 12    | Number of schools judged inadequate by OFSTED  |                     |                                      |
| 13    | % Children's Centres that are judged good or outstanding by Ofsted   |                     |                                      |
| Clos  | ing the Gap  |                     |                                      |
| 14a   | Primary school persistent absence rate   |                     |                                      |
| 14b   | Secondary school persistent absence rate   |                     |                                      |
| 15a   | Number of Permanent exclusions – primary schools   |                     |                                      |
| 15b   | Number of Permanent exclusions – secondary schools   |                     | Thriving Families                    |
| 16a   | Number of Fixed Term exclusions– primary schools   |                     | Programme                            |
| 16b   | Number of Fixed Term exclusions – secondary schools  |                     | i rogramme                           |
| 17    | Proportion of young people Not in Education, Employment or Training (NEET)   | A Safety Net        |                                      |
| 18    | Proportion of young people whose NEET status is 'not known'  |                     |                                      |
| 19    | Reducing rate of first time entrants to criminal justice per 100,000 10-17 year olds   |                     |                                      |
| 20    | Looked after children overall absence rate   |                     | Corporate Parenting                  |
| 21    | Looked after children persistent absence rate  |                     |                                      |
| 22    | % Troubled Families Turned Around  |                     | Thriving Families Programme          |

# CHILDREN EDUCATION & FAMILIES ACHIEVEMENT AND ATTAINMENT INDICATORS REPORTED ANNUALLY

| Succ | ess Indicator   | Corporate Plan Area | 2014/15 Priority for Action |
|------|---|---------------------|-----------------------------|
| 1    | EYFS - % reaching a good level of development   |                     |                             |
| 2    | KS1 - % level 2b+ reading   |                     |                             |
| 3    | KS1 - % level 2+ reading  |                     |                             |
| 4    | KS1 - % level 2+ writing  |                     |                             |
| 5    | KS1 - % level 2+ maths  |                     |                             |
| 6    | KS2 - % level 4+ reading, writing & maths   |                     |                             |
| 7    | Oxfordshire's rank nationally for KS2 level 4+ reading, writing & maths                                 |                     |                             |
| 8    | % making expected 2 levels of progression KS1-2 reading   | Thriving Economy    | Skills                      |
| 9    | % making expected 2 levels of progression KS1-2 writing   | Thirving Economy    | Skills                      |
| 10   | % making expected 2 levels of progression KS1-2 maths   |                     |                             |
| 11   | Number of primary schools below KS2 Floor Standard  |                     |                             |
| 12   | KS4 - % 5 A*-C GCSEs including English & maths  |                     |                             |
| 13   | Oxfordshire's rank nationally for KS4 – 5 A*- C inc English and maths                                   |                     |                             |
| 14   | % making expected 3 levels of progression KS2-4 English   |                     |                             |
| 15   | % making expected 3 levels of progression KS2-4 maths   |                     |                             |
| 16   | Number of secondary schools below KS4 Floor Standard (NB definition of floor standards changes in 2014) |                     |                             |

#### ADDITIONAL INDICATORS TO BE REPORTED TO EDUCATION SCRUTINY ANNUALLY

| Succ | ess Indicator  | Corporate Plan Area | 2014/15 Priority for Action |
|------|--|---------------------|-----------------------------|
| 17   | FSM pupils - % making expected progress KS1-2 reading                |                     |                             |
| 18   | FSM pupils - % making expected progress KS1-2 writing                |                     |                             |
| 19   | FSM pupils - % making expected progress KS1-2 maths                  |                     |                             |
| 20   | FSM pupils - % making expected progress KS2-4 English                |                     |                             |
| 21   | FSM pupils - % making expected progress KS2-4 maths                  |                     |                             |
| 22   | School Action Plus pupils - % 5 A*-C GCSEs including English & maths |                     |                             |
| 23   | School Action Plus pupils - % making expected progress KS1-2 reading | A Safety Net        | Thriving Families Programme |
| 24   | School Action Plus - % making expected progress KS1-2 writing        | A Salety Net        |                             |
| 25   | School Action Plus pupils - % making expected progress KS1-2 maths   |                     |                             |
| 26   | School Action Plus pupils - % making expected progress KS2-4 English |                     |                             |
| 27   | School Action Plus pupils - % making expected progress KS2-4 maths   |                     |                             |
| 28   | Looked After Children - % Level 4+ reading, writing & maths          |                     |                             |
| 29   | Looked After Children - % making expected progress KS-2 reading      |                     |                             |
| 30   | Looked After Children - % making expected progress KS-2 writing      |                     |                             |

| 31 | Looked After Children - % making expected progress KS-2 maths    |  |
|----|--|--|
| 32 | Looked After Children - % 5 A*-C GCSEs including English & maths |  |
| 33 | Looked After Children - % making expected progress KS2-4 English |  |
| 34 | Looked After Children - % making expected progress KS2-4 maths   |  |

#### **ECONOMY & ENVIRONMENT**

| Succ   | ess Indicator   | Corporate Plan Area           | 2014/15 Priority for Action |
|--------|---|-------------------------------|-----------------------------|
| Strate | egy & Infrastructure Planning   |                               |                             |
| 1      | Increase the number of apprenticeship placements by 125 to contribute to City Deal target of 525 additional apprenticeships by March 2017 (against baseline of 2013/14) |                               | Skills                      |
| 2      | Achieve 120 inward investment enquiries through Invest in Oxfordshire   |                               | Growth & Investment         |
| 3      | 70% of mineral and waste applications determined within 13 weeks  |                               | Minerals & Waste            |
| 4      | 80% of major District Council applications responded to within the agreed deadline  | Thriving Economy              | Growth & Investment         |
| 5      | Monies secured in S106/S278 agreements as a % of requirements identified through the Single Response process (Target: 80%)  |                               | Infine atministrate         |
| 6      | % of S106 monies held, the use of which is identified in confirmed/provisional programme (Target: 75%)  |                               | Infrastructure              |
| 7      | Deliver £21m of City Deal spend by 2016 by spending against agreed indicative spend profile   |                               |                             |
| Com    | mercial   |                               |                             |
| 8      | 98% of highway defects posing an immediate risk of injury repaired within 24 hours  |                               |                             |
| 9      | 80% of highway defects that create a potential risk of injury repaired within 28 calendar days  | Thriving Economy              | Transport                   |
| 10     | Maintain a minimum 50% public satisfaction rate with the highways service   |                               |                             |
| 11     | At least 61% of household waste is reused, recycled or composted  | Thriving People & Communities | Minerals & Waste            |
| 12     | Reduce the number of council owned properties in accordance with the property rationalisation strategy  | Thriving Economy              | Rationalisation             |
| 13     | High level indicator based on property issues reported in locality bulletins (to be developed before start of year)   |                               | Nationalisation             |
| Oxfo   | rdshire Customer Services   |                               |                             |
| 14     | At least 80% calls answered within 20 seconds   |                               |                             |
| 15     | 90% of calls are dealt with at first contact where the CSC has responsibility for a complete solution   |                               |                             |
| 16     | 100% of calls are dealt with at first contact where the CSC has responsibility to pass to a designated officer outside CSC  | Thriving People & Communities | Customer Services           |
| 17     | Broadband – deliver quarterly target against total homes passed (THP) as per contract (starting June 2014)  |                               |                             |
| Cont   | extual Data   |                               |                             |
| 18     | Number of jobs generated through Invest in Oxfordshire (graph)  |                               | Oracothe O law restor and   |
| 19     | Number of claimants of Job Seekers Allowance (graph)  | The sixteen Francisco         | Growth & Investment         |
| 20     | Annual road condition against £ spent per mile (graph)  | Thriving Economy              | Tourse                      |
| 21     | Road condition (number of defects) against the same quarter last year (graph)   |                               | Transport                   |
| 22     | Amount of waste arising per head of population (year on year comparison) (graph)  | Thriving People & Communities | Minerals & Waste            |

#### **PUBLIC HEALTH**

| Succ  | ess Indicator   | Corporate Plan Area           | 2014/15 Priority for Action |
|-------|---|-------------------------------|-----------------------------|
| Natio | National Childhood Measurement Programme  |                               |                             |
| 1     | % of Primary school children classified as Obese in Year 6  | Thriving Poople & Communities | Public Health               |
| 2     | % of Primary school children classified as Obese in Reception   | Thriving People & Communities | Fublic Health               |
| Heal  | Healthchecks  |                               |                             |
| 3     | % of people offered a health check who have taken up the offer  |                               |                             |
| 4     | Number of people who have received a health check that were identified as high cardiovascular risk (heart attack, stroke, diabetes) | Thriving People & Communities | Public Health               |

#### LIBRARY SERVICE

| Success Indicator |  | Corporate Plan Area           | 2014/15 Priority for Action |
|-------------------|--|-------------------------------|-----------------------------|
| 1                 | 21 community libraries fully implemented by April 2015 | Thriving People & Communities | Libraries                   |
| 2                 | Number of community libraries in negotiation period    | Thirting reopie & Communities | Libraries                   |

#### **OXFORDSHIRE FIRE AND RESCUE SERVICE**

| Succ   | cess Indicator   | Corporate Plan Area           | 2014/15 Priority for Action |  |
|--------|--|-------------------------------|-----------------------------|--|
| Fire a | and Rescue   |                               |                             |  |
| 1      | 37 lives saved per year against the OFRS 10 year 365Alive target through our emergency response and preventative activity concerning fires and road traffic collisions | Thriving People & Communities | Preparing for Emergency     |  |
| 2      | 84,000 citizens provided with safety advice / education per year   |                               |                             |  |
| 3      | £10,000,000 saved to the economy per year from the reductions in fires involving homes, businesses and road traffic collisions   |                               |                             |  |
| Trad   | Trading Standards  |                               |                             |  |
| 4      | Money saved for consumers as a result of our interventions   | Thriving People & Communities | Preparing for Emergency     |  |
| 5      | 100% of inspections completed of high risk businesses as identified at the start of the year   |                               |                             |  |

#### **CONTRACT MANAGEMENT AND QUALITY MONITORING**

| Succ | cess Indicator   | Corporate Plan Area | 2014/15 Priority for Action |
|------|--|---------------------|-----------------------------|
| 1    | % of Platinum contract 'good practice' assessments completed                           |                     |                             |
|      | [assessments completed as a proportion of the number of platinum contracts identified] | Thriving Economy    | Rationalisation             |
| 2    | % of Platinum contracts with operational performance 'Satisfactory' or 'Good'          | -                   |                             |

|      | [based on the Platinum snapshot assessment undertaken quarterly using the three indicators Quality, Responsiveness & Communication and Cost] |  |
|------|--|--|
| In a | ddition Commercial Services Board to escalate any relevant issues for consideration  |  |

### FINANCIAL PERFORMANCE INDICATORS (TO BE INCLUDED FOR EACH DIRECTORATE)

| 1 | 1 Forecast/actual expenditure for XYZ service area is in line with the latest agreed budget                  |                     |
|---|--|---------------------|
| 2 | 2 Forecast/actual expenditure for ABC Pooled Budget is in line with latest agreed budget                     |                     |
| 3 | Forecast/actual expenditure for the capital programme is in line with the original budget (Use of Resources) | <10.0% of programme |
| 4 | Directorate reserves   |                     |
| 5 | Number of 2013/14 budget virements requested requiring Council approval as they are a change in policy       | 0                   |
| 6 | Planned savings assumed in the MTFP are expected to be achieved  | 100%<br>achieved    |